PayPal Holdings, Inc. is a leading technology platform and digital payments company that enables digital and mobile payments on behalf of consumers and merchants worldwide. We provide safer and simpler ways for businesses of all sizes to accept payments from merchant websites, mobile devices, and applications, and at offline retail locations, through a wide range of payment solutions. We are committed to democratizing financial services and empowering people and businesses to join and thrive in the global economy. Our goal is to enable our consumers and merchants to manage and move their money anywhere in the world, anytime, on any platform and using any device. Our combined payment solutions, including our PayPal, PayPal Credit, Braintree, Venmo, Xoom, and iZettle products, compose our proprietary Payments Platform.

C0.2

(C0.2) State the start and end date of the year for which you are reporting data.

<table>
<thead>
<tr>
<th>Start date</th>
<th>End date</th>
<th>Indicate if you are providing emissions data for past reporting years</th>
<th>Select the number of past reporting years you will be providing emissions data for</th>
</tr>
</thead>
<tbody>
<tr>
<td>January 1 2018</td>
<td>December 31 2018</td>
<td>Yes</td>
<td>1 year</td>
</tr>
</tbody>
</table>

C0.3

(C0.3) Select the countries/regions for which you will be supplying data.

- Australia
- Brazil
- Canada
- China
- China, Hong Kong Special Administrative Region
- France
- Germany
- Guatemala
- India
- Ireland
- Israel
- Italy
- Japan
- Luxembourg
- Mexico
- Netherlands
- Poland
- Russian Federation
- Singapore
- Spain
- Sweden
- Switzerland
- Turkey
- United Kingdom of Great Britain and Northern Ireland
- United States of America

C0.4

(C0.4) Select the currency used for all financial information disclosed throughout your response.

USD

C1. Governance

C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization?

Yes
(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

<table>
<thead>
<tr>
<th>Name of the position(s) and/or committee(s)</th>
<th>Responsibility</th>
<th>Frequency of reporting to the board on climate-related issues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other C-Suite Officer, please specify (Chief Business Affairs and Legal Officer)</td>
<td>Other, please specify (Development and execution of broad ESG strategy and programs including climate change.)</td>
<td>Quarterly</td>
</tr>
</tbody>
</table>

(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?
No

(C2.2) Select the option that best describes how your organization's processes for identifying, assessing, and managing climate-related issues are integrated into your overall risk management.
There are no documented processes for identifying, assessing, and managing climate-related issues

(C2.2e) Why does your organization not have a process in place for identifying, assessing, and managing climate-related risks and opportunities, and do you plan to introduce such a process in the future?

<table>
<thead>
<tr>
<th>Primary reason</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1</td>
<td>We are planning to introduce a risk identification, assessment, and management process in the next two years. PayPal continues to advance our program to manage climate-related risks and opportunities through a formal process and will further develop the system in the future. Currently, we identify and manage key climate change-related matters as they arise, but are working to create a more formal process for ongoing management.</td>
</tr>
</tbody>
</table>

(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?
Yes

(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.

<table>
<thead>
<tr>
<th>Identifier</th>
<th>Risk 1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Where in the value chain does the risk driver occur?</td>
<td>Supply chain</td>
</tr>
<tr>
<td>Risk type</td>
<td>Transition risk</td>
</tr>
<tr>
<td>Primary climate-related risk driver</td>
<td>Market: Increased cost of raw materials</td>
</tr>
<tr>
<td>Type of financial impact</td>
<td>Increased production costs due to changing input prices (e.g., energy, water) and output requirements (e.g., waste treatment)</td>
</tr>
<tr>
<td>Company-specific description</td>
<td>We acknowledge that climate change may introduce risks in our supply chain that could increase operating costs. For example, a potential rise in fuel prices that could increase energy costs. We are currently taking steps to measure indirect (Scope 3) emissions in our supply chain to better understand the nature of supplier exposures to climate impacts.</td>
</tr>
<tr>
<td>Time horizon</td>
<td>Long-term</td>
</tr>
<tr>
<td>Likelihood</td>
<td></td>
</tr>
</tbody>
</table>
Likely

Magnitude of impact
Low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure

Management method
We are in the process of measuring indirect (Scope 3) emission in our supply chain, as well as setting a Science Based Target for GHG emissions, which will incorporate these emissions.

Cost of management

Comment

Identifier
Risk 2

Where in the value chain does the risk driver occur?
Direct operations

Risk type
Physical risk

Primary climate-related risk driver
Acute: Increased severity of extreme weather events such as cyclones and floods

Type of financial impact
Increased insurance premiums and potential for reduced availability of insurance on assets in “high-risk” locations

Company-specific description
We acknowledge that climate change may introduce physical risks to our direct operations from increased frequency and severity of extreme weather events. Our Global Safety and Security team develops, maintains, and executes emergency response plans, which include scenario planning and response procedures for such events. We are also investigating potential impacts of water stress to our direct operations.

Time horizon
Medium-term

Likelihood
More likely than not

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure

Management method
Our Global Safety and Security team develops, maintains, and executes emergency response plans, which include scenario planning and response procedures for such events. We are also investigating potential impacts of water stress to our direct operations. We periodically update our emergency response plans for addressing extreme weather impacts to our office and data center operations. We are exploring the resilience of our operations to water stress from climate and extreme-weather related events.

Cost of management

Comment

Identifier
Risk 3

Where in the value chain does the risk driver occur?
Customer

Risk type
Transition risk

Primary climate-related risk driver
Reputation: Increased stakeholder concern or negative stakeholder feedback
Type of financial impact
Reduced demand for goods and/or services due to shift in consumer preferences

Company-specific description
We acknowledge that consumer and other stakeholder interest in climate mitigation may introduce reputation risk from certain merchant or product categories within our digital payments ecosystem. We carefully monitor stakeholder perception of our climate actions across our value chain and proactively engage stakeholder groups to address concerns and incorporate feedback into our business governance and strategy.

Time horizon
Medium-term

Likelihood
Likely

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
<Not Applicable>

Potential financial impact figure - maximum (currency)
<Not Applicable>

Explanation of financial impact figure
Management method
We carefully monitor stakeholder perception of our climate actions across our value chain and proactively engage stakeholder groups to address concerns and incorporate feedback into our business governance and strategy.

Cost of management

Comment

C2.4
(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?
Yes

C2.4a
(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.

Identifier
Opp1

Where in the value chain does the opportunity occur?
Supply Chain

Opportunity type
Resource efficiency

Primary climate-related opportunity driver
Use of more efficient production and distribution processes

Type of financial impact
Reduced operating costs (e.g., through efficiency gains and cost reductions)

Company-specific description
We believe opportunities may exist within our supply chain to reduce operating expenses by sourcing energy and resource-efficient products and services. We are currently taking steps to measure indirect (Scope 3) emissions in our supply chain to better understand the nature of current carbon intensity by sourcing category and will use this information to inform future product and service selection.

Time horizon
Current

Likelihood
Likely

Magnitude of impact
Low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure - minimum (currency)
Potential financial impact figure – maximum (currency)
Not Applicable

Explanation of financial impact figure

Strategy to realize opportunity
We are currently taking steps to measure indirect (Scope 3) emissions in our supply chain to better understand the nature of current carbon intensity by sourcing category and will use this information to inform future product and service selection.

Cost to realize opportunity

Comment

Identifier
Opp2

Where in the value chain does the opportunity occur?
Direct operations

Opportunity type
Resource efficiency

Primary climate-related opportunity driver
Move to more efficient buildings

Type of financial impact
Reduced operating costs (e.g., through efficiency gains and cost reductions)

Company-specific description
We believe opportunities exist within our facilities and data center operations to reduce operating costs through energy, water, and resource efficiency measures. We continue to develop our environmental management system with a clear focus on reducing our GHGs and energy use, improving water management, and implementing better waste management. These reductions are likely to result in measurable reductions to operating costs across our global operations.

Time horizon
Current

Likelihood
Very likely

Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
Not Applicable

Potential financial impact figure – minimum (currency)
Not Applicable

Potential financial impact figure – maximum (currency)
Not Applicable

Explanation of financial impact figure

Strategy to realize opportunity
We continue to develop our environmental management system with a clear focus on reducing our GHGs and energy use, improving water management, and implementing better waste management. These reductions are likely to result in measurable reductions to operating costs across our global operations.

Cost to realize opportunity

Comment

Identifier
Opp3

Where in the value chain does the opportunity occur?
Customer

Opportunity type
Products and services

Primary climate-related opportunity driver
Development of new products or services through R&D and innovation

Type of financial impact
Better competitive position to reflect shifting consumer preferences, resulting in increased revenues

Company-specific description
We believe climate innovation opportunities may have the potential to enhance our value proposition for consumers and merchants who use our platform. We are exploring climate innovation opportunities as part of our overall product innovation strategy.

Time horizon
Short-term

Likelihood
Likely
Magnitude of impact
Medium-low

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure

Strategy to realize opportunity
We are exploring climate innovation opportunities as part of our overall product innovation strategy.

Cost to realize opportunity

Comment

Identifier
Opp4

Where in the value chain does the opportunity occur?
Customer

Opportunity type
Products and services

Primary climate-related opportunity driver
Development of new products or services through R&D and innovation

Type of financial impact
Increased revenue through new solutions to adaptation needs (e.g., insurance risk transfer products and services)

Company-specific description
We believe the potential creation of new climate solutions may serve the needs of additional segments affected by the changing climate. For example, the use of our digital payments platform for ecosystem services. We are exploring climate innovation opportunities as part of our overall brand and market strategy.

Time horizon
Medium-term

Likelihood
About as likely as not

Magnitude of impact
Medium-high

Are you able to provide a potential financial impact figure?
No, we do not have this figure

Potential financial impact figure (currency)
<Not Applicable>

Potential financial impact figure – minimum (currency)
<Not Applicable>

Potential financial impact figure – maximum (currency)
<Not Applicable>

Explanation of financial impact figure

Strategy to realize opportunity
We are exploring climate innovation opportunities as part of our overall brand and market strategy.

Cost to realize opportunity

Comment

Identifier
Opp5

Where in the value chain does the opportunity occur?
Direct operations

Opportunity type
Energy source

Primary climate-related opportunity driver
Use of lower-emission sources of energy

Type of financial impact
Reputational benefits resulting in increased demand for goods/services

Company-specific description
We believe procuring renewable energy for our data centers positions our brand favorably with consumers and other stakeholders who prioritize responsible business practices. As an important component of our overall commitment to environmental sustainability, we are committed to achieving 100% renewable energy for our data...
centers and in 2018 close to half of the energy supporting our owned and leased data centers was matched with renewable energy.

**Time horizon**
- Current

**Likelihood**
- Virtually certain

**Magnitude of impact**
- Medium-low

**Are you able to provide a potential financial impact figure?**
- No, we do not have this figure

**Potential financial impact figure (currency)**
- <Not Applicable>

**Potential financial impact figure – minimum (currency)**
- <Not Applicable>

**Potential financial impact figure – maximum (currency)**
- <Not Applicable>

**Explanation of financial impact figure**

**Strategy to realize opportunity**

As an important component of our overall commitment to environmental sustainability, we are committed to achieving 100% renewable energy for our data centers and in 2018 close to half of the energy supporting our owned and leased data centers was matched with renewable energy.

**Cost to realize opportunity**

**Comment**

---

**C3. Business Strategy**

---

**C3.1**

(C3.1) Are climate-related issues integrated into your business strategy?
- Yes

---

**C4. Targets and performance**

---

**C4.1**

(C4.1) Did you have an emissions target that was active in the reporting year?
- No target

---

(C4.1c) Explain why you do not have emissions target and forecast how your emissions will change over the next five years.

<table>
<thead>
<tr>
<th>Primary reason</th>
<th>Five-year forecast</th>
<th>Please explain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1 We are planning to introduce a target in the next two years.</td>
<td>We plan to set a science-based emissions reduction target within next two years.</td>
<td>PayPal recently committed to setting a science-based target aligned with the Paris Agreement through the Science Based Targets initiative. This process can take two years to complete and we continue to make progress towards meeting this timeline.</td>
</tr>
</tbody>
</table>

---

**C4.2**
(C4.2) Provide details of other key climate-related targets not already reported in question C4.1a/b.

Target
Renewable electricity consumption

KPI – Metric numerator
renewable energy use in data centers (kWh)

KPI – Metric denominator (intensity targets only)
total energy use in data centers (kWh)

Base year
2017

Start year
2017

Target year
2023

KPI in baseline year
48

KPI in target year
100

% achieved in reporting year
49

Target Status
Underway

Please explain
In early 2019, PayPal set a public goal to achieve 100% renewable energy use in data centers by 2023.

Part of emissions target
This goal is a foundational target that will be essential as we continue on our path to setting a science-based GHG emissions reduction target

Is this target part of an overarching initiative?
No, it’s not part of an overarching initiative

---

C4.3

(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.

Yes

---

C4.3b
(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.

<table>
<thead>
<tr>
<th>Initiative type</th>
<th>Description of initiative</th>
<th>Estimated annual CO2e savings (metric tonnes CO2e)</th>
<th>Scope</th>
<th>Voluntary/Mandatory</th>
<th>Annual monetary savings (unit currency – as specified in C0.4)</th>
<th>Investment required (unit currency – as specified in C0.4)</th>
<th>Payback period</th>
<th>Estimated lifetime of the initiative</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Low-carbon energy installation</td>
<td>Solar PV</td>
<td>173</td>
<td>Scope 2 (market-based)</td>
<td>Voluntary</td>
<td></td>
<td></td>
<td>11-15 years</td>
<td>16-20 years</td>
<td>On-site solar system in San Jose, CA and Denver, CO.</td>
</tr>
<tr>
<td>Low-carbon energy purchase</td>
<td>Solar PV</td>
<td>36294</td>
<td>Scope 2 (market-based)</td>
<td>Voluntary</td>
<td></td>
<td></td>
<td>No payback</td>
<td>16-20 years</td>
<td>Renewable energy purchases across data center and office sites globally.</td>
</tr>
<tr>
<td>Energy efficiency: Building services</td>
<td>Other, please specify (All efficiency measures, including HVAC, Lighting, and Building Controls)</td>
<td>400</td>
<td>Scope 2 (market-based)</td>
<td>Please select</td>
<td></td>
<td></td>
<td>4 - 10 years</td>
<td>6-10 years</td>
<td>Retrofit of 1,800 light fixtures to LED at our Ireland facility</td>
</tr>
</tbody>
</table>
C5. Emissions methodology

C5.2

(C5.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate Scope 1 and Scope 2 emissions.


C6. Emissions data

C6.1

(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO2e?

<table>
<thead>
<tr>
<th>Reporting year</th>
<th>Gross global Scope 1 emissions (metric tons CO2e)</th>
<th>Start date</th>
<th>End date</th>
<th>Comment</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>10706</td>
<td>January 1 2018</td>
<td>December 31 2018</td>
<td></td>
</tr>
<tr>
<td>2017</td>
<td>9446</td>
<td>January 1 2017</td>
<td>December 31 2017</td>
<td></td>
</tr>
</tbody>
</table>

(C6.2) Describe your organization's approach to reporting Scope 2 emissions.

Row 1

Scope 2, location-based
We are not reporting a Scope 2, location-based figure

Scope 2, market-based
We are reporting a Scope 2, market-based figure

Comment
We use the market-based method of accounting for Scope 2 GHG emissions, consistent with GHG Protocol Corporate Standard guidelines.

C6.3
(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

**Reporting year**

Scope 2, location-based
<Not Applicable>

Scope 2, market-based (if applicable)
57416

Start date
January 1 2018

End date
December 31 2018

Comment

**Past year 1**

Scope 2, location-based
<Not Applicable>

Scope 2, market-based (if applicable)
57443

Start date
January 1 2017

End date
December 31 2017

Comment

---

(C6.5) Account for your organization's Scope 3 emissions, disclosing and explaining any exclusions.

**Purchased goods and services**

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation
We are assessing Scope 3 GHG emissions consistent with the GHG Protocol Scope 3 Standard beginning in 2019.

**Capital goods**

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

**Fuel-and-energy-related activities (not included in Scope 1 or 2)**

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation
Upstream transportation and distribution

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Waste generated in operations

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Business travel

Evaluation status
Relevant, calculated

Metric tonnes CO2e
26478

Emissions calculation methodology
Calculated using DEFRA GHG Conversion Factors

Percentage of emissions calculated using data obtained from suppliers or value chain partners
100

Explanation
2018 emissions from employee business air and rail travel.

Employee commuting

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Upstream leased assets

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation
Downstream transportation and distribution
Evaluation status
Not evaluated
Metric tonnes CO2e
<Not Applicable>
Emissions calculation methodology
<Not Applicable>
Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>
Explanation
Processing of sold products
Evaluation status
Not evaluated
Metric tonnes CO2e
<Not Applicable>
Emissions calculation methodology
<Not Applicable>
Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>
Explanation
Use of sold products
Evaluation status
Not evaluated
Metric tonnes CO2e
<Not Applicable>
Emissions calculation methodology
<Not Applicable>
Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>
Explanation
End of life treatment of sold products
Evaluation status
Not evaluated
Metric tonnes CO2e
<Not Applicable>
Emissions calculation methodology
<Not Applicable>
Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>
Explanation
Downstream leased assets
Evaluation status
Not evaluated
Metric tonnes CO2e
<Not Applicable>
Emissions calculation methodology
<Not Applicable>
Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>
Explanation
Franchises

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Investments

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Other (upstream)

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

Other (downstream)

Evaluation status
Not evaluated

Metric tonnes CO2e
<Not Applicable>

Emissions calculation methodology
<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners
<Not Applicable>

Explanation

C6.10
(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Intensity figure
0.0000044

Metric numerator (Gross global combined Scope 1 and 2 emissions)
68100

Metric denominator
unit total revenue

Metric denominator: Unit total
15450000000

Scope 2 figure used
Market-based

% change from previous year
16.4

Direction of change
Decreased

Reason for change
Annual direct GHG emissions remained relatively flat (<2% increase), while revenue increased substantially. See our 2019 Annual Report for more information on drivers of our 2018 financial performance.

C7. Emissions breakdowns

C7.9

(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?
Remained the same overall

C8. Energy

C8.2

(C8.2) Select which energy-related activities your organization has undertaken.

<table>
<thead>
<tr>
<th>Energy-related activity</th>
<th>Indicate whether your organization undertakes this energy-related activity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstocks)</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>Yes</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>No</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>No</td>
</tr>
<tr>
<td>Generation of electricity, heat, steam, or cooling</td>
<td>Yes</td>
</tr>
</tbody>
</table>

C8.2a

(C8.2a) Report your organization’s energy consumption totals (excluding feedstocks) in MWh.

<table>
<thead>
<tr>
<th>Energy-related activity</th>
<th>Heating value</th>
<th>MWh from renewable sources</th>
<th>MWh from non-renewable sources</th>
<th>Total MWh</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consumption of fuel (excluding feedstocks)</td>
<td>Unable to confirm heating value</td>
<td>0</td>
<td>25973</td>
<td>25973</td>
</tr>
<tr>
<td>Consumption of purchased or acquired electricity</td>
<td>&lt;Not Applicable&gt;</td>
<td>87627</td>
<td>141027</td>
<td>228654</td>
</tr>
<tr>
<td>Consumption of purchased or acquired heat</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of purchased or acquired steam</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of purchased or acquired cooling</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
<td>&lt;Not Applicable&gt;</td>
</tr>
<tr>
<td>Consumption of self-generated non-fuel renewable energy</td>
<td>&lt;Not Applicable&gt;</td>
<td>666</td>
<td>&lt;Not Applicable&gt;</td>
<td>666</td>
</tr>
<tr>
<td>Total energy consumption</td>
<td>&lt;Not Applicable&gt;</td>
<td>88293</td>
<td>167000</td>
<td>255293</td>
</tr>
</tbody>
</table>

C12. Engagement
C12.1

(C12.1) Do you engage with your value chain on climate-related issues?

Yes, our suppliers

C14. Signoff

C-FI

(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization’s response. Please note that this field is optional and is not scored.

C14.1

(C14.1) Provide details for the person that has signed off (approved) your CDP climate change response.

<table>
<thead>
<tr>
<th>Job title</th>
<th>Corresponding job category</th>
</tr>
</thead>
<tbody>
<tr>
<td>Row 1 ESG Reporting &amp; Strategy Director</td>
<td>Other, please specify (ESG/CSR/Sustainability Director)</td>
</tr>
</tbody>
</table>

Submit your response

In which language are you submitting your response?

English

Please confirm how your response should be handled by CDP

<table>
<thead>
<tr>
<th>I am submitting my response</th>
<th>Public or Non-Public Submission</th>
<th>I am submitting to</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Public</td>
<td>Investors</td>
</tr>
</tbody>
</table>

Please confirm below

I have read and accept the applicable Terms